

Alex Brill

Matrix Global Advisors

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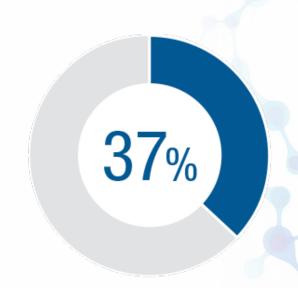
Overview

- Biosimilars Landscape
- Barriers to Biosimilars by Category
 - 1. Reference Product Manufacturers
 - 2. Biosimilar Manufacturers
 - 3. Policy
 - 4. Stakeholder Education and Awareness
- Tipping Points for Biosimilars
- Strategies for Overcoming Barriers

Landscape: U.S. Sales of Reference Biologics



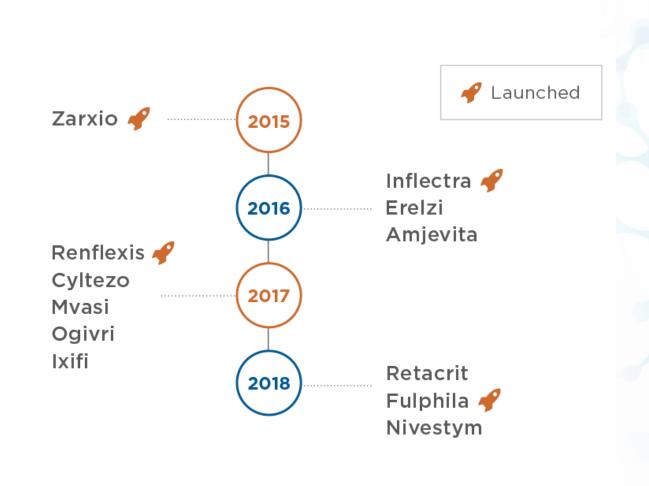
U.S. BIOLOGICS SALES



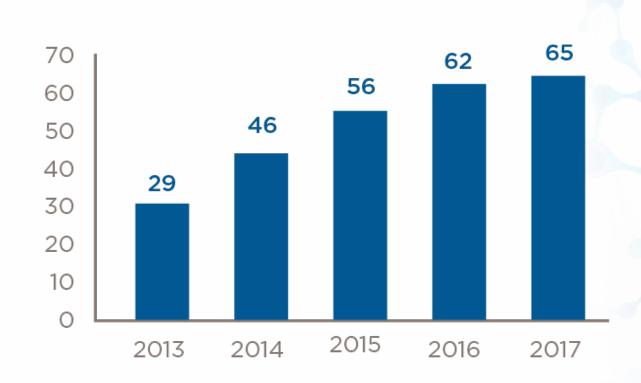
BIOLOGICS SALES AS SHARE OF TOTAL U.S. DRUG MARKET

Source: IQVIA Institute for Human Data Science.

Landscape: U.S. Biosimilars Approved



Landscape: U.S. Biosimilars in Development



Source: FDA.

Barriers to Biosimilars by Category

#1: Reference Product Manufacturers

- Rebate practices
- Lifecycle management (e.g., late-stage patents)

#2: Biosimilar Manufacturers

- Market uncertainty
- Limited discounting and low volume

Barriers to Biosimilars by Category

#3: Policy

- Patent thickets
- FDA guidance

#4: Stakeholder Education and Awareness

- Lack of education and awareness
- Limited prescribing experience

Tipping Points for Biosimilars

can enter the market with ease



achieve meaningful savings

#1: Reference Product Manufacturers

Brand biologics manufacturers use contracting practices and lifecycle management strategies to protect market share, including penalties for customers who move patients to a biosimilar and additional patents late in a reference product's life

- Payors: Adopt longer-term perspective in contracts/formularies
- Employers: Identify cost-saving opportunities
- Policymakers: Ensure fair market access for biosimilars

#2: Biosimilar Manufacturers

Biosimilars are expensive to develop, the market is uncertain, and biosimilars' price discounts at launch have not been steep enough to capture market share

- Payors: Institute policies to drive biosimilar utilization
- Biosimilar manufacturers: Offer competitive contracting terms
- Employers: Require biosimilar coverage in contracts

#3: Policy

The threat of patent litigation can deter biosimilar development; lack of guidance on interchangeability and state restrictions on substitution will limit development

- Congress: Limit frivolous late-stage patents
- FDA: Continue to support and clarify interchangeability

#4: Stakeholder Education and Awareness

Physicians, patients, and employers lack awareness about the safety of and savings opportunity from biosimilars

- Biosimilar manufacturers: Provide patient and physician education
- Payors: Incentivize stakeholders to gain experience
- **Employers:** Share biosimilar savings with employees
- Policymakers: Promote biosimilars as safe and effective

